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MEMORANDUM FOR: NIO For Strategic Programs
Management Team, NIE 11-3-/8-76
Chairman, Chapter One Working Group

SUBJECT : Competitive Analysis -- Transmittal of
"B" Team Draft Study on Soviet
Strategic Objectives

1. In accordance with the agreement reached by the Director of Central Intelligence with the Assistant to the President for National Security Affairs and the Chairman, PFIAB, to conduct an experiment in competitive analysis in conjunction with this year's production of NIE 11-3/8-76, I am forwarding copies of the "B" team draft study on Soviet strategic policies and objectives, as follows:

NIO/SP -- 3 copies
Management Team -- 3 copies
Chairman, Chapter One Working Group -- 10 copies

2. The study was prepared by a group of scholars and specialists on Soviet political and military matters led by Professor Richard Pipes. Other participants and advisors are identified in the introductory remarks contained in the draft. The draft consists of three sections covering:

- A critique of the assumptions underlying NIE analyses of Soviet strategic policies and objectives;
- A discussion of selected Soviet military programs and weapons as key elements in the analysis of Soviet objectives;
- An alternative analysis of Soviet strategic policies and objectives as seen by team "B".

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3. An executive summary and a fourth section containing team "B" suggestions and recommendations for improving future NIE treatment of Soviet strategic objectives are being prepared and will be forwarded within two weeks.



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NIO Coordinator, Competitive Analysis